

**Report To:** Partnerships Scrutiny Committee

**Date of Meeting:** 6 February 2014

**Lead Member/Officer:** Leader  
Head of Business Planning and Performance

**Report Author:** Performance and Planning Officer

**Title:** The BIG Plan – Update on Performance

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**1. What is the report about?**

1.1 The purpose of this report is to update Partnerships Scrutiny Committee on the performance of the Local Service Board (LSB) and partners in delivering The BIG Plan: Part I, 2011-14. This report provides a 'Summary Exceptions Report', supported by more detailed chapters for each of The BIG Plan's eight outcomes.

**2. What is the reason for making this report?**

2.1 To provide information and seek members' views on the delivery of The BIG Plan.

**3. What are the Recommendations?**

3.1 That the Committee considers the contents of the report and provides observations in accordance with its powers to monitor the delivery of the Plan and its outcomes.

**4. Report details.**

4.1 Denbighshire The BIG Plan: 2011-14 is the plan driving Partnership working in Denbighshire. The BIG Plan is being delivered collaboratively by partner agencies. The Local Service Board is accountable for The BIG Plan, and holds partner agencies (including Betsi Cadwaladr University Health Board (BCUHB), the third sector, NW Police, NW Fire and Rescue Service, Public Health Wales, Denbighshire County Council<sup>1</sup>) responsible for implementing action plans to deliver The BIG Plan and its eight outcomes.

4.2 The summary position for each outcome in the BIG Plan (derived by taking into account the indicators, performance measures and improvement activities for each outcome) indicates the following:

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<sup>1</sup> Please note this list is not exhaustive.

Number	Title	Indicator
OUTCOME 1	Older People lead independent & fulfilled lives	Good
OUTCOME 2	People & Places in Rhyl benefit from regeneration activity	Acceptable
OUTCOME 3	Children & Young People in Denbighshire are supported to live a life free from poverty, where they can be independent & flourish	Good
OUTCOME 4	Vulnerable families in Denbighshire are supported to live a life free from poverty, where they can be independent & flourish	Acceptable
OUTCOME 5	Needs of our rural communities are recognised and met	Good
OUTCOME 6	People in Denbighshire have healthy lifestyles	Good
OUTCOME 7	Children, young people and vulnerable adults in Denbighshire are safe	Excellent
OUTCOME 8	Denbighshire has a thriving and sustainable economy and a skilled workforce	Good

4.3 The detailed report, attached, provides exception information for each outcome, as well as information about what is going well. It also highlights information gaps, and notes where these may limit overall evaluation of the outcomes. More work will be carried out through the summer to enable the publication of a final report, where more interrogation will be undertaken to identify what difference has been made by delivery of The Big Plan.

4.4 Significant work is already underway to inform the development of The BIG Plan Part II, which will commence in September 2014. Challenges in reporting of BIG Plan Part I have shaped thinking around the development of The BIG Plan Part II which will identify fewer themes, with performance management placing an ongoing greater emphasis on impacts on outcomes through partnership activities in an environment of increasingly restricted resources.

## **5. How does the decision contribute to the Corporate Priorities?**

5.1 The Corporate Plan is aligned with The BIG Plan; there is synergy between the seven corporate plan priorities and The BIG Plan's eight outcomes.

**6. What will it cost and how will it affect other services?**

- 6.1 The LSB is accountable for The BIG Plan and there is a Strategic Partnership Board that is responsible for its delivery in Denbighshire. The BIG Plan activities are being funded by partner organisations in Denbighshire (the public sector) within existing/core budgets and by smart commissioning.

**7. What are the main conclusions of the Equality Impact Assessment (EqIA) undertaken on the decision?**

- 7.1 An equality needs assessment was completed during the development of The BIG Plan Part I

**8. What consultations have been carried out?**

- 8.1 Performance is reported to and managed by partners and partnership boards regularly.
- 8.3 The BIG Plan was developed after detailed and robust engagement and consultation.

**9. Chief Finance Officer Statement**

- 9.1 While there are no direct financial implications of this report, The BIG Plan is an important strategic document that underpins service delivery quality in a number of areas. Any problems with performance may have future implications for the Council's finances

**10. What risks are there and is there anything we can do to reduce them?**

- 10.1 Restructuring within partner agencies could jeopardise 'ownership' of actions in The BIG Plan, leading to a loss of momentum in terms of delivery and difficulties in obtaining performance reports.

**11. Power to make the Decision**

- 11.1 Articles 6.3.2 and 6.3.4(b) of the Council's Constitution.

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